WHAT IS THE ROLE OF AUDIT IN A NEW DEMOCRACY SUCH AS INDONESIA?

Paul Nicoll ISG ANU May 2014

HISTORY. 1945 Constitution



POWER



AUTHORITY AND MODERNITY

Law Number 15 2004.

Audit of Management and Responsibility for State Finance.

UURI Nomor 15 Tahun 2004

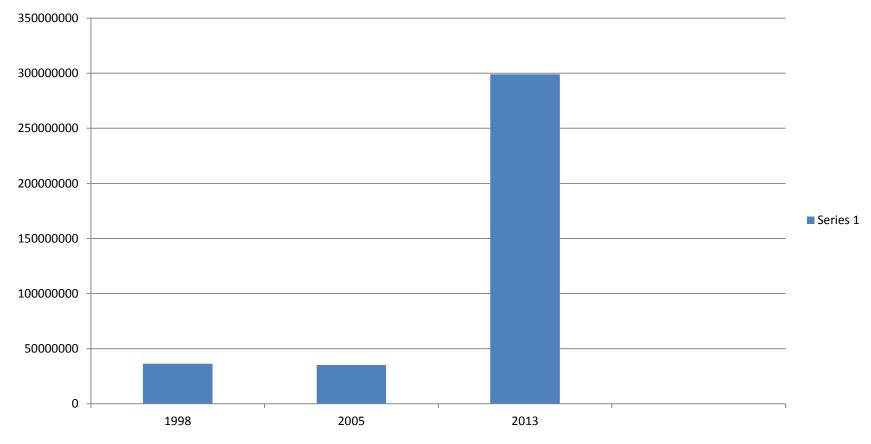
Tentang Pemeriksaan Pengelolaan dan Tanggung Jawab Keuangan Negara

RESOURCES

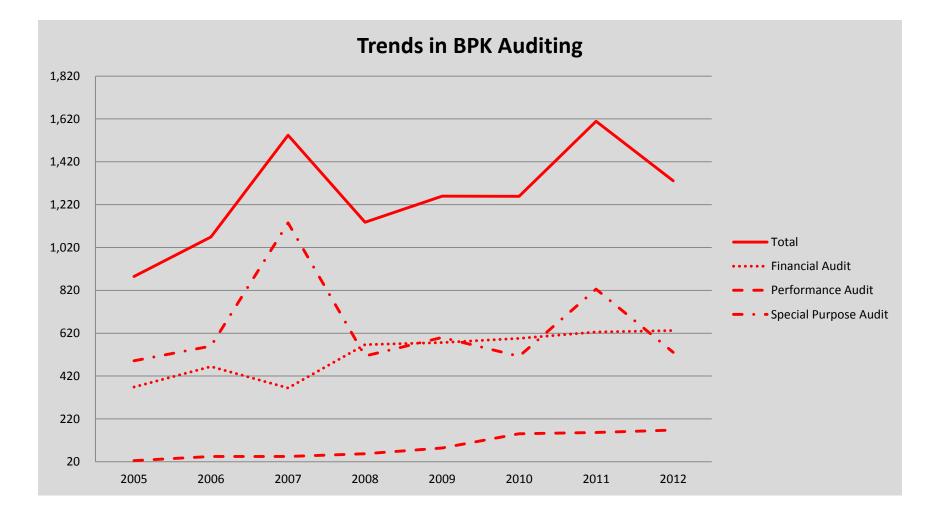


GROWTH

BPK'S BUDGET. A\$



PRODUCTIVITY



SECRECY





NATIONAL FOCUS?

11 PRIORITIES OF THE INDONESIAN GOVERNMENT AND BPK'S SEMESTER PERFORMANCE AUDIT REPORTS, SEPTEMBER 2010 – MARCH 2013

- Bureaucratic and governance reform, 23 reports.
- Education, 2 reports.
- Health, 2 reports.
- Anti-poverty programmes, 2 reports.
- Food security, 1 reports.
- Infrastructure, 4 reports.
- Investment in science and industry, 3 reports.
- Energy, 3 reports.
- The environment and management of natural disasters, 3 reports.
- Local government, 213 reports.
- Creative culture and innovative technology, 2 reports.

POPULAR IMAGE OF AUDIT

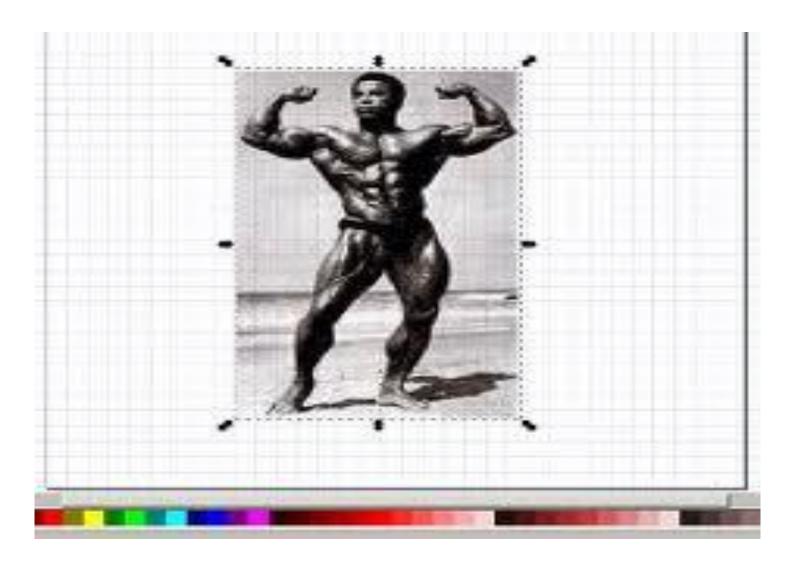


AN INTERNATIONAL VIEW





IS THIS THE RIGHT ROLE FOR THE AUDITOR?



A THREE PERSON DANCE?



WHY AUDIT? (1)



Promote accountability

•Promote transparency.

WHY AUDIT? (2)

Where is the goal of improving public administration?



TRADITION

- Compliance always
- Corruption focus
- Auditing as policing
- Misunderstanding and hope about audit
- Limited experience in improving public administration, other than through better controls

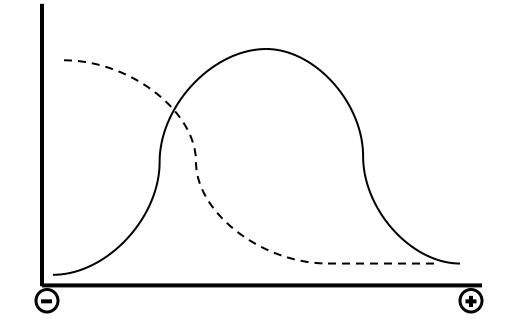
WHAT IS THE BEST WAY FOR DPR TO SELECT BPK MEMBERS?



THE EFFECT (1)



THE EFFECT (2) – UNREASONABLE EXPECTATIONS



WEAK DEMAND AND SMALL SUPPLY

DEMAND FACTORS

Govt – BPK's small role in administrative reform

• Legislature – BAKN and PAP

• Public

SUPPLY FACTORS

- BPK's business model
- First anti-corruption and second is government services
- Patience of Indonesian citizens
- Limited understanding of performance audits
- Overly ambitious
- BPK-ANAO project

THE FUTURE

- Stronger demand from government for audit to play a constructive role?
- Clearer demand from DPR-DPD?
- New system for appointing Board members
- New mission and an end to secrecy
- Polish peer review
- Humility